

Key Points of Integrated Report 2026

Understanding the Daiseki Group's corporate value with 4 questions

We explain the Daiseki Group's vision and its feasibility through the lens of four questions.

Introduction

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- Key Points of Integrated Report 2026 [P.03](#)
- Our DNA [P.05](#)
- At a Glance [P.07](#)

Q1 Our medium- to long-term vision

Where is Daiseki headed?

- ▶▶ This section outlines the future Daiseki seeks to achieve over the medium to long term as a “solution-oriented company,” together with its long-term vision and strategic direction.

- Message from the President [P.09](#)
- External Environment Surrounding Daiseki [P.15](#)
- A History of Challenges and Evolution [P.17](#)
- Long-Term Business Plan: Vision 2030 [P.19](#)

Q2 Competitive advantages

Why do clients choose Daiseiki?

- ▶▶ We present the competitive advantages that form the foundation of client trust and how we leverage those strengths to create value.

- Value Creation Process [P.21](#)
- Daiseiki's Value Chain and Competitive Advantages [P.23](#)
- Five Strengths That Connect and Drive the Value Chain [P.25](#)
- Special Feature
From Solving Client Challenges to Anticipating Future Needs
— Expanding Revenue Through Group-Wide Collaboration [P.27](#)



Q3 Growth strategies

How will we evolve into a solution-oriented company?

- ▶▶ This section highlights our initiatives to drive growth and realize our vision through three lenses: business, human capital, and finance.

- Message from the Vice President [P.29](#)
- Daiseiki Group's Business Strategy [P.33](#)
- Growth Strategies and Progress by Business Segment [P.35](#)
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• Scope of Report

The scope covers the value creation activities, business activities, and sustainability activities of the entire Daiseiki Group.

• Period Covered by This Report and Important Organizational Changes Occurring During This Period

This report covers FY2026 (March 1, 2025 to February 28, 2026).

However, some sections refer to activities and results occurring before or after this period.

No significant changes to the structure of our organization, our shareholder composition, our business description, or other similar areas have occurred within the period covered.

Date of publication: July 31, 2026.

Symbol Guide

..... More details provided on our website.

▶ P.00 Related information provided in this report.

Q4 The foundation supporting our challenge

What supports our challenge to evolve?

- ▶▶ We explain the role that governance plays in enabling Daiseiki to achieve sustainable growth.

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- Directors and Executive Officers [P.55](#)
- Corporate Governance [P.57](#)
- Risk Management [P.60](#)
- Compliance [P.61](#)



Data Section

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