

At a Glance

10 key facts to know about Daiseki

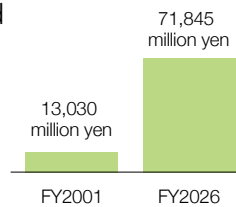
We have compiled a list of key figures and external evaluations that highlight Daiseki's growth, strengths, and social value. This provides a comprehensive overview of our challenges and value creation for the future, covering both financial and non-financial aspects.

Daiseki Today

Growing net sales 01

Net sales have increased
Approx.

5.5 times
since FY2001

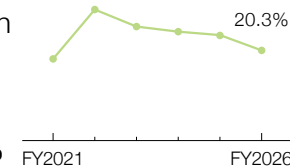


Business expansion, the development of a nationwide network, entry into diverse industrial waste sectors, and technological innovation have all contributed to this growth.

Stable, high profitability 02

Operating profit margin

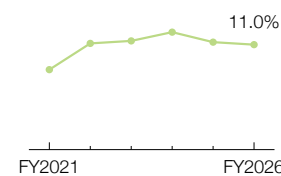
20.3 %



We have established an excellent business model that generates revenue from both waste treatment fees and sales of recycled products.

ROE backed by our ability to generate profit*1 03

ROE
11.0 %

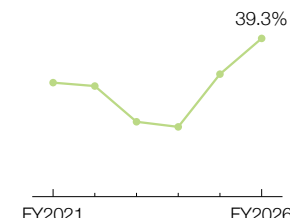


Backed by the stable profitability of our existing businesses, we achieved an ROE of 11.0% in FY2026. We aim to reach 15.0% by FY2031.

Further enhancement of shareholder returns 04

Dividend payout ratio

39.3 %



The dividend payout ratio for FY2026 was 39.3%. We will continue to provide shareholder returns with a target payout ratio of approximately 40%.

CDP rating in the top 5% worldwide*2

Achieved an A score for three consecutive years



We have earned CDP's highest rating, an A score, for three consecutive years. CDP is an international environmental disclosure organization that evaluates the environmental initiatives of companies and municipalities worldwide. This recognition reflects our strong commitment to carbon neutrality and our transparent approach to environmental disclosure.

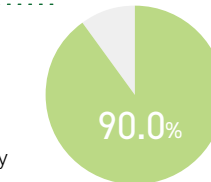
*1 Return on Equity (ROE) is an indicator that shows how much profit a company generates relative to its shareholders' equity.
*2 Calculated based on the total number of companies requested to disclose by CDP.

The Value Created by Daiseki

Recycling rate for accepted waste 06

90.0 %

We contribute to resource circulation by recycling various types of industrial waste—such as waste oil, wastewater, and sludge—into recycled fuels and cement raw materials.



On the calculation method for recycling rates

CO₂ emission reduction effects 07

597,000 t-CO₂

Equivalent to the annual CO₂ emissions of 240,000 households*3

By recycling waste oil, waste solvents, and other materials instead of incinerating them, we reduce CO₂ emissions.



On the calculation method for avoided emissions

Strengths That Create Value

Comprehensive industrial waste treatment capacity covering nearly all of Japan 08

Number of prefectures granting industrial waste collection and transport licenses:

45 out of 47 prefectures

Number of industrial waste types accepted for intermediate treatment

33,087

As a certified excellent industrial waste treatment company, Daiseki holds licenses for industrial waste collection and transport from municipalities covering almost the entire country and handles a wide variety of industrial waste at its own treatment facilities. Industrial waste is classified into 37 categories under the Act on Waste Management and Public Cleaning, but Daiseki manages these in more detailed classifications to reduce environmental impact and meet diverse clients' needs. > P.62 Excellent Industrial Waste Disposal Company Certification System

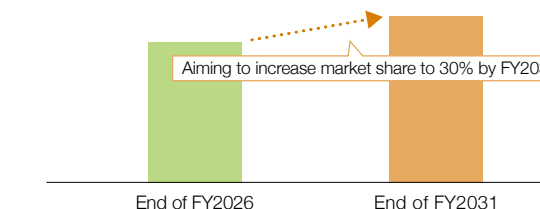
Initiatives for Future Growth and Evolution

Market share among factories with 100 or more employees 09

25.6 %

Number of factories with which new business relationships were established during FY2026
249 client facilities

We have business relationships with 6,450 of the 25,208 factories in Japan with 100 or more employees (as of the end of FY2026). With a broad client base across the manufacturing sector nationwide, we efficiently and reliably handle large volumes of industrial waste, meeting the needs of major waste generators. We aim to increase our market share to 30% by FY2031.

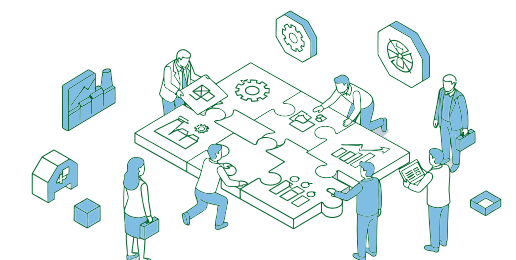


One-stop solutions through Group collaboration 10

Net sales from Group-wide collaboration

1,989 million yen

We promote one-stop solutions sales by jointly proposing multiple services through Group-wide collaboration, leading to the acquisition of new clients for each Group company.



*3 In FY2024, the average CO₂ emissions per household were 2.47 t-CO₂/year (based on the Ministry of the Environment's FY2024 survey on household CO₂ emissions)