

Why do clients choose Daiseki?

▶▶ We present the competitive advantages that form the foundation of client trust and how we leverage those strengths to create value.

Value Creation Process

Since its founding, Daiseki has built a unique business model that connects and drives the resource circulation value chain, powered by the spirit of “wisdom, ingenuity, and action” passed down through generations. By leveraging these strengths, Daiseki creates both economic and social value.

External environment ▶ P.15

- Carbon neutrality trend
- Increasing pressure to reduce supply chain emissions
- Promotion of circular economy policies
- Declining demand due to clients' waste reduction initiatives and increased in-house waste treatment
- Weak demand and restructuring in Japan's manufacturing and heavy industries
- Stricter management of hazardous chemicals and tighter environmental regulations
- Advancing resource circulation through new technologies and digital transformation (DX)

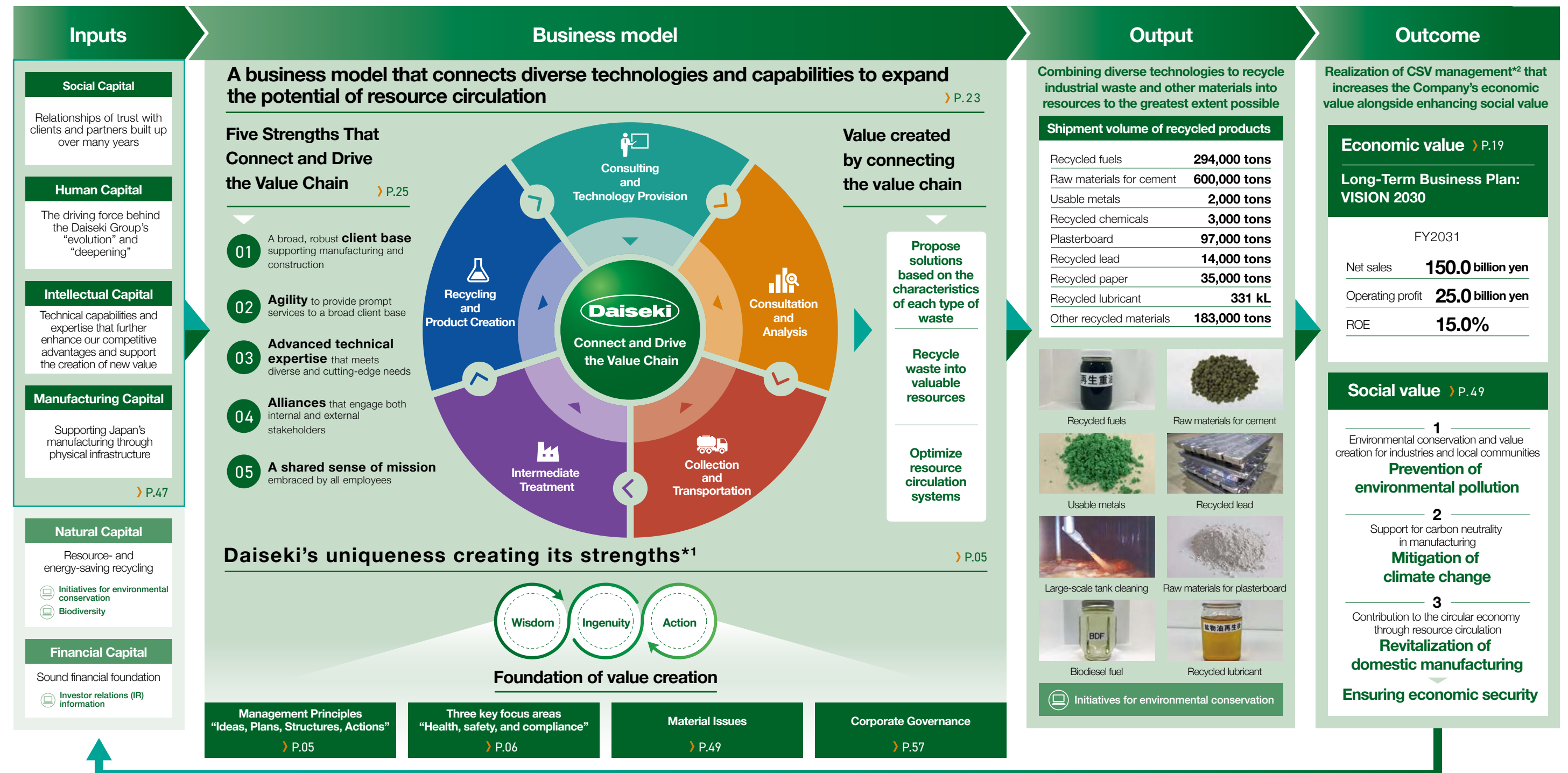
Purpose

**Making the Best Use of Limited Resources
An Environmental Value-Creation Company
Contributing to Society through the Environment**

**Toward becoming a company
that prospers for 100 years**

▶ P.09 Message from the President

▶ P.19 Long-Term Business Plan: Vision 2030



*1 Uniqueness: Features not found in other companies *2 CSV management: CSV stands for Creating Shared Value. It aims for companies to generate profits through business that contributes to society.